			1
1		COMMONWEALTH OF PENNSYLVANIA	
2		GAMING CONTROL BOARD	
3		* * * * * * *	
4	IN RE:	CATEGORY 3 LICENSE RENEWAL FOR WOODLANDS	
5	FAYET	TTE, LLC, D/B/A LADY LUCK CASINO RESORT	
6		* * * * * * *	
7		PUBLIC INPUT HEARING	
8		* * * * * * * *	
9	BEFORE:	LINDA S. LLOYD, Presiding Officer	
10		Richard G. Jewell, David W. Woods, Gregory	
11		C. Fajt, William H. Ryan, Jr., Members	
12	HEARING:	Wednesday, September 14, 2016	
13		9:58 a.m.	
14	LOCATION:	Wharton Township Municipal Building	
15		114 Elliotsville Road	
16		Farmington, PA 15437	
17	WITNESSES:	Gary Hendricks, Joseph D'Andrea, Darcy	
18	Leezer, Brandon Beaver		
19			
20			
21		Reporter: Lacey C. Scott	
22			
23		Any reproduction of this transcript	

2 24 is prohibited without authorization 25 by the certifying agency.

		3		
1	I N D E X			
2				
3	OPENING REMARKS			
4	By Presiding Officer	6 - 8		
5	PRESENTATION			
6	By Senator Stefano	8 - 11		
7	By Monte Hansen	11 - 15		
8	By Gary Hendricks	15 - 18		
9	By Robin Valenti	18 - 21		
10	By Joe Victor	22		
11	By Queen Henderson	22 - 24		
12	By Marian Silverstein	24 - 26		
13	By Muriel Nuttall	26 - 31		
14	By Renee Seifert	31 - 33		
15	WITNESS: GARY HENDRICKS			
16	CROSS EXAMINATION			
17	By Attorney Ferrell	34 - 38		
18	QUESTIONS BY BOARD	38 - 46		
19	DISCUSSION AMONG PARTIES 47 - 48			
20	WITNESS: JOSEPH D'ANDREA			
21	DIRECT EXAMINATION			
22	By Attorney Ferrell	48 - 53		
23	QUESTIONS BY BOARD	53 - 56		
24				
25				

		4		
1	I N D E X (cont.)			
2				
3	WITNESS: DARCY LEEZER			
4	DIRECT EXAMINATION			
5	By Attorney Ferrell	57 - 59		
6	WITNESS: BRANDON BEAVER			
7	DIRECT EXAMINATION			
8	By Attorney Ferrell	60 - 62		
9	QUESTIONS BY BOARD	63		
10	DISCUSSION AMONG PARTIES	63 - 65		
11	PUBLIC COMMENT			
12	By Vincent Vicites	65 - 66		
13	By Andrew French	66 - 68		
14	By John Lewis	68 - 70		
15	By Joseph Henning	70		
16	By George Rattay	71 - 72		
17	By David Vrana	72 - 73		
18	CLOSING STATEMENT			
19	By Monte Hansen	74 - 75		
20	CLOSING REMARKS			
21	By Presiding Officer	75 - 76		
22				
23				
24				
25				

			5		
1		EXHIBITS			
2					
3			Page		
4	Number	Description	Offered		
5	Lady Luck Exhibits:				
6	1	PowerPoint Presentation	47*		
7					
8	OEC Exhibits:				
9	1	Document	48*		
10	2	Document	48*		
11	3	Document	48*		
12	4	Document	48*		
13	5	Document	48**		
14	6	Document	48**		
15					
16	OHA Exhibits:				
17	1	Written Comment	64*		
18					
19					
20					
21					
22					
23					
24	*Exhibits n	ot attached			
25	**Confident	ial			

PROCEEDINGS

2 |-----

PRESIDING OFFICER:

Good morning everyone. My name is Linda
Lloyd and I'm the Presiding Officer assigned by the
Board to conduct this portion of the Category 3 License
Renewal Hearing for Woodlands Fayette, LLC, doing
business as Lady Luck Casino. Before we begin, if we
could turn off or to vibrate all of our electronic
devices.

As the Presiding Officer, I call this hearing to order. The date is Wednesday, September 14th, 2016. The time is 9:59 and the location is the Wharton Township Municipal Building at 114 Elliotsville Road, Farmington, Pennsylvania, 15437.

The Pennsylvania Race Horse Development and Gaming Act at Section 1326 requires that an operator's license shall be the subject of renewal by the Board every three years. This License Renewal Hearing is convened by the Board pursuant to the mandate found in 1205(b)(1)(i) of the Gaming Act, which requires the Board to conduct a public hearing for any License Renewal Application. This public hearing was advertised on the Board's website, announced by the Board at Board meetings and advertised in local

1 newspapers.

With us today --- Board members with us

today at the hearing are from my immediate left, Greg

Fajt and Bill Ryan. And my immediate right, Dave Woods

and Dick Jewell. We're going to go a little bit out of

order today. We're going to hear comments from Senator

Pat Stefano followed by Lady Luck Casino's presentation

and our Office of Enforcement Counsel (OEC) and Board

members will have opportunity to ask questions of Lady

Luck Casino if they wish. After that, our OEC Counsel

will make their presentation with questions to follow

as well.

After the close of the testimony and evidence from the parties, individuals who have registered to speak today during the public comment portion will be heard. Elected or government officials will have ten minutes to speak, community group individuals will have five minutes and individuals will have three minutes. So, this is an official administrative hearing, so please treat this as you were attending a court proceeding. All witnesses, if you could speak loudly and clearly so our court reporter who's sitting over here to my right can hear you and record what you have to say.

We are live streaming our proceedings

1 today through our website, so we'd just like everybody

2 to know that's going on as well. So, if we could begin

3 by having all of the witnesses from Lady Luck Casino,

4 the OEC and our Senator stand to be sworn by the court

5 reporter.

9

12

13

14

15

16

17

18

19

20

21

22

23

24

25

6 |-----

7 WITNESSES SWORN EN MASSE

8 |-----

PRESIDING OFFICER:

So, Senator Pat Stefano, if you'd like to come up to the podium?

SENATOR STEFANO:

Good morning. Thank you for the opportunity to speak to you this morning about a very important piece of our community's economy. Having been involved in our community through the Fayette County Chamber of Commerce, where I now serve as President. And representing all of Fayette County as a State Senator, I have seen from multiple angles the benefits that Lady Luck Casino has brought to the community. As a Vice Chair of the Senate's Community, Economic and Recreational Development Committee, which oversees the Gaming legislation, I have seen the important budgetary role casinos like Lady Luck play in our Commonwealth to fund our programs and provide much

needed property tax relief to residents. Relief that I hope we will expand on in the legislature.

Since coming on-line in 2013, Lady Luck 3 Casino has provided our community with over 300 jobs. This doesn't take into account the vendors that the casino relies on for supplies and materials. Lady Luck has been a friend of local nonprofits and charitable organizations, including our first responders. Luck has also brought new people into our community, encouraging people to make Fayette County a true 10 11 tourist destination.

It is a perfect partner to our fantastic attractions in Fayette County such as Nemacolin Woodlands Resort, Ohiopyle State Park, Frank Lloyd Wright's Fallingwater and Kentuck Knob, the Great Allegheny Passage, just to name a few. With activities 16 available for all tastes and time of day, Lady Luck Casino helps Fayette County truly take its place in our region as a day-cation or a weekend getaway destination.

12

13

14

15

17

18

19

20

21

22

23

24

25

Another important aspect for Lady Luck is the funding that stays local in our community in the form of local share assessment. I'm very proud that the monies that come to Fayette via the local assessment is being put to use in furthering our

- economic development. In the first two years of the local share, funding has been awarded to start an employment training program, a critical need in our 3 community to increase the capabilities of our workforce, to develop buildings in our downtown, to provide services and loans to our small businesses in our community and provide recreational opportunity to our residents. These are projects that wouldn't receive any funding through regular funding channels. 10 The local share provides a unique 11 development tool for Fayette County, which has long 12 been left behind by the economic growth in southwestern 13 Pennsylvania. This year, approximately \$600,000 will be made available for these purposes. I can't 14 15 overstate the positive affects these funds have and the 16 programs that are implemented. Lady Luck has provided 17 all of this to our community against the backdrop of tough economic --- through a tough economy while 18 operating as a Category 3 casino, which, as you know, 19 20 has certain limitations. They have been a wonderful partner for our community. 21 22 I encourage a favorable review of their 23 Renewal so that our economy recovers and the 24
- legislature --- that we may see even more benefit from this tremendous asset. I'd like to thank you for your

time and consideration of my observations. I'm proud to represent the hundreds of workers that rely on Lady Luck to provide for the families, the small business owners that benefit and the businesses that the casino brings to our area and the thousands of people who take advantage of the entertainment destination in our community. Thank you very much.

PRESIDING OFFICER:

We will now turn to Lady Luck for your presentation. And if I could ask the speakers if you could state your name before you speak so our court reporter knows who's speaking. Thank you.

MR. HANSEN:

Thank you. Good morning. I am Monte
Hansen, Managing Director for Nemacolin Woodlands
Resort. On behalf of our owner, Maggie Hardy Magerko,
our founder, Joseph A. Hardy, and the management and
associates of Nemacolin Woodlands Resort, Woodlands
Fayette, LLC and Isle of Capri, I thank State Gaming
Control Board for the time and attention today. Today
we'll be addressing the following agenda items. First,
we'll discuss a little bit about the resort and casino
facts. And then we will delve into economic impacts,
talk about diversity, compliance, tourism impacts,
community service and then Gary will do an introduction

- of the community speakers as well as some of his associates.
- Speakers today, I will be first, Gary
- 4 Hendricks, Vice President and General Manager of Isle
- 5 of Capri, Lady Luck will be second. Robin Valenti,
- 6 Human Resources Director, will then speak. Queen
- 7 | Henderson of Otis & Henry's, one of their outlets at
- 8 the casino, will speak. Joe Victor, who is a Table
- 9 Games Supervisor, Marian Silverstein, Executive Casino
- 10 Host. And then we'll have a few community speakers,
- 11 | Muriel Nuttall from Fayette County Chamber of Commerce
- 12 as well as Renee Seifert from the Laurel Highlands
- 13 Visitors Bureau.
- 14 First of all, a few things about Nemacolin
- 15 Woodlands Resort. We are a world-class, award-winning
- 16 resort. We offer 320 quest rooms, an award-winning
- 17 | spa, world-class spa, we also have a Pete Dye
- 18 | championship golf course, Mystic Rock, Lady Luck Casino
- 19 and very many other guest amenities. Nemacolin is
- 20 situated on nearly 2,000 acres of ground and hosts
- 21 approximately 350,000 guests on an annual basis from 48
- 22 | states and six countries. Approximately 1,200
- 23 employees and our annual payroll represents \$25 million
- 24 before benefits in a yearly basis.
- We have more than --- amenities than we

can count at times, but a few of the ones we would like to highlight are lodging, banquet space that we host large meetings and conventions, we have a tremendous amount of restaurant collection, including 12 dining outlets, one of which is run by the only female five-star, five-diamond star in the world, Lautrec, and we are so happy to have Kristin on our team. We have 12 bars and lounges, a cigar bar, world renowned spa, Mystic Rock Golf Course, ski slopes, shooting academy, fly fishing, off road trails with a Jeep driving school 10 11 just to name a few. 12 Since July of 2013, the resort has 13 continued to be transformed and put money back into the We did a \$30 million renovation that commenced 14 resort. in 2014 and finished in 2015. Those renovations 15 16 touched all aspects of the resort, including both 17 exterior and interior renovations of many of the rooms. 18 In 2016, we continued the renovations with a new entrance to the Chateau La Fayette which is 19 20 featured here. You can see the before and after, just an absolute tremendous transformation and life changing 21 22 for the resort. We also added the Paradise Pool 23 Complex and added a new adult pool and renovated the 24 old existing structure. And you can see the before and

after pictures there. The next thing that we are in

25

- 1 the process of doing right now is constructing a second
- 2 Pete Dye championship golf course, Shepherd's Rock.
- 3 Its anticipated completion is October 31st of this year
- 4 and opening in July of 2017.
- 5 Tourism impacts. Nemacolin continues with
- 6 other great attractions to be one of the great
- 7 attractions of the Laurel Highlands and helps to
- 8 attract visitors from a variety of locations.
- 9 Nemacolin's core customers visit from Pennsylvania,
- 10 Virginia, Maryland, Ohio, West Virginia and New York.
- 11 Nemacolin hosts approximately 40 percent of its guests
- 12 | for leisure activities and approximately 60 percent of
- 13 its guests for meetings and conventions and
- 14 conferences.
- 15 As you know from our initial application,
- 16 the Hardy family has a longstanding commitment to
- 17 western Pennsylvania. It has demonstrated that on many
- 18 occasions. Has contributed and been involved with a
- 19 lot of different community activities since the
- 20 acquisition of the resort in 1987. Some of the
- 21 community activities that the resort and Lady Luck
- 22 | Nemacolin have been involved with include --- and just
- 23 to name a few, Fayette County EMS, WCCC Educational
- 24 | Foundation, Big Brothers Big Sisters of the Laurel
- 25 Region, Project Bundle Up, Children's Water Festival,

Junior Achievement, Fayette County Fair and
Adopt-A-Highway.

We are proud partners of Isle of Capri, which manages Lady Luck Nemacolin, and I would like to introduce to you Gary Hendricks, Vice President and General Manager of Lady Luck Nemacolin. Gary?

MR. HENDRICKS:

Thank you, Monte, Commissioners. It's a pleasure to be here speaking to you in the Laurel Highlands today. I'm sorry. Thank you. It's a pleasure to be speaking to you today in the Laurel Highlands. My name is Gary Hendricks, I'm the new Vice President and General Manager of the casino. I've been in position since about May. I'm sure you are all fully informed of the casino, but I'd like to give you a few pieces of information about it.

We opened our doors and began welcoming customers in July 2013. Isle of Capri Casinos,
Incorporated, our parent company, invested nearly \$60 million in the existing structure, adding bathrooms and office facilities and those sorts of things to the building. We have 597 slot machines, 28 table games, two restaurants and we're proud to say that we have over 300 employees that work hard every day to bring a welcome and warm game experience to our customers.

So, looking at the local impact on the taxes to what Senator Stefano referred to a little bit ago, you can see that we've kind of landed at about \$1.3 million in local taxes. You can see we've increased a little bit over the fiscal years. So, our overall tax structure, the casino license and --- sorry, our annual tax license revenue has settled in about \$16 million. And you can see with the gaming license fee, the non-gaming taxes, we've totaled, since

open, just over \$61.5 million.

So, looking at the non-gaming operations, the \$2.6 million that was in that list, we do have the biggest piece that is our Pennsylvania state income tax of just over a million dollars. And then going back to gaming taxes, again, you can see last year, \$16.7, the year before, \$16.4 million total. And so far since inception, we've been \$46 million in taxes paid.

So, looking at the purchasing side, locally we spend about \$3 million annually on nonconstruction items. And look back 2013, of course, we spent quite a bit more with the construction total there, the \$49 million in the local area. So, since inception, we have spent \$57 million in the local area and purchasing.

Now, you break that down a little further

- into the minority and women owned businesses and you can see our typical spend runs about \$1.5 annually. Ιt 3 went actually \$1.6 last year. Our total spend to minority and women owned businesses since opening has been \$6.5 million. And in total, we've purchased over \$120 million in goods and services since opening in 2013 with \$69 million in nonconstruction related items. So, we take pride in our employees at Lady You'll have a few minutes to meet some of them Luck. 10 here in just a moment. Payroll and benefits since 11 opening have exceeded \$31 million, nearly \$32 million
- 12 that we've been --- we are proud to say that over 300 13 of our employees are Pennsylvania residents. 14 pretty consistent male and female, pretty near even. And actually on the management team, we have 66 15 managers and those are 50/50, 33 male, 33 female 16 17 including my direct report staff is four and four. 18 the diversity area, we pretty much mirror the local community, the local area's ethnicity. 19

20

21

22

23

24

25

And looking at compliance, compliance is especially important for focus for us at Lady Luck. place an emphasis on departmental training in a variety of areas that you can see listed here. We also include mock scenarios for employees to help them anticipate what actions might need to be taken should a situation

1 arise. Signage and collateral for compulsive gaming

2 and problem gaming are easily found throughout the

3 property. Typically, we spend about \$25,000 annually

4 on training for these topics for our employees.

5 As I mentioned, I am very pleased to

6 introduce our next speakers. We have four of our

7 employees here today. We felt there's no better way

8 for you to hear about jobs created by the casino than

9 for you to hear about our team directly. With that, we

10 have Robin Valenti, our Human Resources Director, Queen

11 Henderson, a server for us in one of our outlets, Joe

12 Victor, a Table Games Supervisor and Marian

13 Silverstein, our Executive Host, can best illustrate

14 the benefits of a casino in Fayette County. And if I

15 | could start with Robin Valenti, please?

MS. VALENTI:

16

Good morning. As Gary mentioned, my name

18 | is Robin Valenti, I am the Director of Human Resources

19 at Lady Luck Casino. I will preface this by saying I'm

20 | not normally nervous to speak in public, but I don't

21 | normally speak about my personal experiences, so bear

22 | with me if I seem a bit nervous.

23 | I started with Lady Luck in March of 2013.

24 | I was hired as an HR manager and then promoted in March

25 of 2014 as the HR Director. I am a resident of Fayette

- 1 | County. I am born and raised in Fayette County. I've
- 2 lived in Fayette County for probably 36 of my 41 years,
- 3 so a few years I lived in Allegheny County in
- 4 Pittsburgh.
- 5 But after getting married, my husband and
- 6 | I moved home, my home, not his, so I brought a resident
- 7 in. We live in a house that is --- it was built in
- 8 1700s and myself is the fourth generation, my children
- 9 are the fifth generation. So, I have no intentions of
- 10 leaving Fayette County.
- 11 Prior to working at Lady Luck Casino, I
- 12 gained over ten years of HR experience working for a
- 13 company in Washington County. In June of 2009, they
- 14 outsourced their entire HR function. At the time, I
- 15 was pregnant with my third child and I lost my job. A
- 16 that time, my household income was cut in half. So,
- 17 | needless to say, it was devastating as we were adding
- 18 to our family.
- I struggled, I tried to find gainful
- 20 employment in Fayette County in my profession. I was
- 21 unsuccessful. My children, my oldest was starting
- 22 school, so I did not want to travel outside of the
- 23 county. It was important to stay, my children go to
- 24 the public schools as well. So I began working part
- 25 time at Uniontown Mall in retail. I enjoyed that job

- 1 but, of course, it was minimum wage, again, part time,
- 2 but it was helpful. I got to meet people in the
- 3 community.
- 4 So, when I saw the position available, I
- 5 was thrilled. I was nervous and excited to get an
- 6 interview and then once hired, to say it changed my
- 7 life for the better is truly an understatement. It was
- 8 my first experience in gaming, but not in HR, so people
- 9 are people. However, I learned so much about the
- 10 gaming industry, how it affects the community in a
- 11 positive way and I'm very happy to be a part of that.
- One of the biggest things for me is that
- 13 having this employment in Fayette County so close to my
- 14 home is that now I truly feel part of the community.
- 15 Not just because I'm working in it, but now I have the
- 16 opportunity to have a real home life balance, where if
- 17 | I had to commute to Pittsburgh or other areas to get a
- 18 | successful job that would help improve my family's
- 19 finances, I wouldn't have the opportunity to attend my
- 20 daughter's dance classes and soccer games and
- 21 practices, my son's hockey games and baseball games.
- 22 For me that's very important.
- As well as being a part of the community
- 24 | both inside and outside of work, it's also extremely
- 25 rewarding to see that, as mentioned, we have 316

employees, I would say a huge, huge majority of those are Fayette County residents. So, not only do I get to spend time with them at work, I also see them outside 3 of work in such activities as the soccer games, dance classes, dance reviews. I also see them volunteering at these events that are all Fayette County related. So, it's really given me a sense of community. 8 As part of my position, we do have a community outreach, but not only just through the 10 company, but we also have many employees including 11 myself that volunteer outside of the community in 12 Fayette County. So, that is extremely important. And 13 to work for a company that not only encourages but 14 embraces community outreach is extremely rewarding and 15 impressive. 16 I know I don't have a whole lot of time, 17 but I just want to say that I can't --- I hope I could 18

at least begin to express my gratitude for this opportunity. It's a great place to work. I love my job. I'm passionate about human resources. And I'm really excited to be able to share it with this community, to remain in the community and to give back to Fayette County in the form of my own time, my employees' time and to offer good jobs for community members as well. So, thank you.

19

20

21

22

23

24

25

1 MR. HENDRICKS: 2 Joe, can I have you come up, please? 3 MR. VICTOR: Hello, good morning. My name is Joe 4 Victor, I'm a Table Games Supervisor at Lady Luck Casino. I started there in June of 2013 as a Dealer. I have worked my way up now to --- I'm a dual pit. Ι am from Fayette County community, born and raised. love the area and casino's provided me with a great 10 opportunity to meet different people and to be a part 11 of the gaming community. 12 I used to work down at the River's Casino. 13 I quit working there because of the travel. It was 14 just too much, an hour and a half is just a long drive. 15 So, with the casino being here, it is an awesome 16 opportunity for me to stay within the area, stay close to my family and friends and to be a part of a 17 18 community that I love. Thank you. 19 MR. HENDRICKS: 20 Thank you, Joe. Queen, could you come up, 21 please? 22 MS. HENDERSON: 23 Good morning, everybody. My name is Queen 24 Henderson, I'm from Fayette County also. And I started

working at the casino in July of 2013. I used to work

25

at Ponderosa for 33 years, went to a job fair in May,
Ronda, she hired me. She was like --- she interviewed
me, she said I'm going to make you a server and I was
like, well, I'm not sure if I want to do that if I'm
able to do that because I worked at Ponderosa for 33
years, totally different job than what she was hiring
me for. I'm like I'm not sure if I can do that. She
was like welcome aboard, you know, I have faith in you
basically.

So, when I actually started the job, of course, I was very nervous and I actually ended up being one of the top servers. I got a lot of positive feedback from the guests. They all like me, they'd come in, ask me for, you know, my name and, you know, I get comments now. People are like, well, you should open up your own restaurant because everybody comes there and asks for you, and I'm like, you know, it is what it is.

So, I've been there for three years and I enjoy it and like I said she, you know, put me in that spot and I want to thank her for that, too. And also I like interacting with the guests. I think it's great working at the casino, walking in there saying hey I work at a casino, it's nice. So, like I said I get to meet a lot of people outside of work. I see people,

they're like, hey, I know you, don't you work at the 1 casino? And I'm like yes, you know.

So, I've met a lot of people and I really enjoy working there, it's great, you know. And I also want to thank Gary for asking me to come up here and speak because I really feel privileged. So, thank you very much.

MR. HENDRICKS:

3

7

8

11

25

9 Thank you, Queen. Marian, can you come 10 up, please?

MS. SILVERSTEIN:

12 Good morning. My name is Marian 13 Silverstein. I'm actually a resident at Nemacolin Woodlands Resort on property we have owned for almost 14 13 years next month. I was hired in 2013 as a host for 15 the casino. Honestly, when they offered me and I 16 applied for the job as a host, I was like, what is a 17 host? Kind of like --- am I a server? I mean, 18 honestly, I knew nothing about the gaming business. 19 20 Prior to coming here, I was President and CEO of Make A Wish Foundation of Northern West 21 22 Virginia. So, quite a difference between taking care 23 of children with life-threatening illnesses and taking 24 care of adult children that wanted to have a good time. But I am so blessed at my --- I want to say age, but I

like stage of my life better, that I could find another opportunity for however long I wanted to work.

At my age --- and I thought my career would end with Make A Wish. I loved it. I loved what I did, raising money, taking care of the children. But also, it was a commute. I traveled for 15 plus years, the State of West Virginia. Of course, living here, my tax money, a lot of it went to West Virginia, so I'm local here, I'm happy that I reside here in Fayette County and that the money, you know, that I make here pays the taxes for this area.

So, I am blessed that I can jump on my golf cart and be at work in five minutes. But more than anything, I think the casino has added such --- made a difference in this whole area. I think people --- it's a destination casino. I think the resort being here on property, we can offer so many to so many people statewide, tri-state, I'm just very blessed.

So, at my stage of life, to be given an opportunity to have a whole new career --- 2014 I was promoted to Executive Host. I'm still not sure what that means, but I'm doing my job and I like it. We have a great team of directors; Gary, so glad to have him on board. I just --- I'm grateful every day that I have a great job, I'm at home working and it doesn't

get any better than this. Thank you.

2

3

4

6

7

13

20

region.

MR. HENDRICKS:

Thank you, Marian. We do have two community speakers next. Muriel Nuttall, I apologize if I mispronounced your name.

MS. NUTTALL:

Good morning. My name's Muriel Nuttall. I am the Executive Director of the Fayette County Chamber of Commerce, and on behalf of our Board of 10 Directors, I would like to thank you for this

11 opportunity to present our testimony regarding the 12 relicensure of Nemacolin Woodlands Lady Luck Casino.

The Fayette Chamber of Commerce has a long history in Fayette County. Since our inception in 14 15 1925, we've grown from a localized chamber, which 16 encompassed only the City of Uniontown, to a broad membership of well over 600 businesses and 17

organizations representing more than 17,500 employees 18 throughout Fayette County and in the surrounding 19

21 The Fayette Chamber itself's membership is 22 We have memberships in five major sectors, 23 23 percent are professional services, 20 percent are 24 nonprofit government education, 18 percent are

25 retailers wholesalers, 15 percent are the customer

- 1 service sector and 14 percent in the hospitality and
- 2 food service companies. Ranked by numbers of
- 3 employers, our members range in size from the smallest
- 4 to the very largest, from sole proprietors on one end
- 5 of the spectrum to nine of the ten largest employers in
- 6 Fayette County on the other.
- 7 At the Fayette Chamber, our mission states
- 8 | that we're an action oriented group, incorporated to
- 9 promote a favorable business climate for members and
- 10 their communities and to provide leadership and support
- 11 for local businesses in their efforts to improve the
- 12 local economy. Education systems, political
- 13 environment, overall quality of life and put that into
- 14 much more direct terms, we exist as a Chamber of
- 15 | Commerce in order to help the members succeed in
- 16 business and to make sure that we maintain and develop
- 17 | a good quality of life for all of our residents in
- 18 Fayette County.
- 19 As the Chamber is charged with
- 20 representation of the County business community, we are
- 21 faced with issues on a daily basis, which are poised to
- 22 | make great impact on our community. From the initial
- 23 conversation forward, gaming was certainly one of those
- 24 conversations. When an organization has a diverse
- 25 membership such as ours, we must continually work to be

- 1 considerate of the membership at large. Each and every
 2 one of our members has an opinion, and each matters
 3 greatly to us.
- So, looking back a few years, when this original application for gaming at the resort was presented, we actually conducted a survey back then and again repeated a couple of times over the years to gauge the support level of our business community for the gaming industry here in Fayette County. 10 time, our Executive Committee decided then in order for 11 us to come up here and talk to you folks, we needed to have a very good idea of where our members stood on the 13 issue. We did do that survey, it was distributed to 14 every one of our members. We were pleased with a very 15 strong representative sample that showed over 80 16 percent of our respondents were in support of the 17 prospect of gaming at Nemacolin Woodlands.
 - Over the years, that positive support has not changed a bit. Lady Luck has proven to be a fantastic business partner and neighbor here in Fayette County. This is a small kind of rural area, everyone knows everyone else. Our business community is no different.
- Speaking from a Chamber and business
 perspective, one of the greatest strengths of this

18

19

20

21

22

23

- communality is that businesses support one another and they support the population at large. So, there's always a little degree of concern when a new business comes in from another area. We often wonder if they'll understand who we are and kind of get that part of our business area.
- Well, let me tell you, in no uncertain
 terms, Lady Luck Nemacolin, they get it. They not only
 get it, they embrace it in this community. From their
 genuine desire to be part of the community festivals to
 support of the County's nonprofit community, across the
 board, they've proven to be nothing other than good
 business partners.

Tourism is vitally important in Fayette

County. It represents our future and is currently one
of our largest industries, ranking first or second.

The additional entertainment options afforded through
the table games and the whole Lady Luck Casino facility
do nothing but help to increase and boost our
visitation. Our hotel occupancy tax, our bed tax
certainly helps to provide the essential funding
necessary to support our tourism related businesses
throughout the rest of the County. And as a Chamber of
Commerce, we stand in strong partnership with our
stated TPA, the Laurel Highlands Visitors Bureau, who

will speak in just a minute, and we are thankful to

Nemacolin and equally to Lady Luck for the tremendous

support that they bring to the industry. And we're

hopeful of a very long, continued partnership with the

casino here in Fayette County.

While the membership statistics did show a majority of support for this project as a whole, conversely, there are members who are not supportive of the prospect of gaming in the County. Please keep in mind that the majority of that small group of members who are against the concept of gaming in the beginning are against the concept of gaming from a moral level, regardless of where the casino is put or what activities take place.

Additionally, understanding those moral and ethical concerns, we continue to be confident, as Lady Luck has proven that our social services agencies like the Fayette County Drug and Alcohol Commission, as well as Woodlands Fayette and the Isle of Capri have designed specific programs to deal with any problems that might arise. In addition, we all seem to agree on the importance of passing onto the next generation the tools necessary to make the best moral and ethical decisions possible.

In short, Nemacolin Woodlands is a good

- 1 neighbor and the Hardy family has proven to the Chamber
- 2 and to the County that they certainly have the best
- 3 interest of the area in mind as they create and operate
- 4 their businesses. Isle of Capri has proven a
- 5 commitment to the community both at our doorstep here
- 6 in the county as well as the region in large.
- 7 The bottom line is, while we have a small
- 8 representative portion of our membership in
- 9 disagreement, and it is a small portion, the
- 10 overwhelming majority of our membership stands side by
- 11 | side solidly with Lady Luck Casino and Nemacolin
- 12 Woodlands as partners, supporting one another for the
- 13 good of the community. And we certainly hope that
- 14 partnership lasts for many, many years to come. Thank
- 15 you.

MR. HENDRICKS:

- 17 Thank you, Muriel. Renee Seifert, would
- 18 you please come up?

19 MS. SEIFERT:

- 20 | Welcome to the Laurel Highlands. I'm
- 21 honored to be here and appear before you, the
- 22 | Pennsylvania Gaming Control Board, for the hearing in
- 23 | support of Nemacolin Woodlands Resort and the renewal
- 24 of the Table Games License for the Lady Luck Casino.
- 25 As the President and CEO of the Laurel

- 1 Highlands Visitors Bureau, my team and I oversee the
- 2 tourism marketing for the Counties of Fayette, Somerset
- 3 and Westmoreland. In this capacity, I am aware of the
- 4 importance, specifically to Fayette County, and
- 5 generally to the Laurel Highlands of the Lady Luck
- 6 Casino and the role that it plays in the economic
- 7 prosperity of the County and the region.
- 8 Fayette County is a highly desirable
- 9 visitor destination because of its many attractions
- 10 that include Nemacolin Woodlands Resort, Frank Lloyd
- 11 Wright's Fallingwater and Kentuck Knob, Ohiopyle State
- 12 Park and the Great Allegheny Passage, as well as
- 13 numerous other historical sites. Its proximity to
- 14 | Seven Springs Mountain Resort, Hidden Valley Resort,
- 15 the Flight 93 National Memorial, Idlewild and SoakZone
- 16 and a variety of other attractions put Fayette County
- 17 on the agenda of hundreds of thousands of our visitors
- 18 every year. Many of those visitors add the Lady Luck
- 19 Casino to their lists of places to visit while in the
- 20 Laurel Highlands.
- 21 Table games help to attract visitors to
- 22 the casino who are in the area for other --- the other
- 23 multitude of attractions that we do have, many of which
- 24 are generally not available once the sun sets.
- 25 Therefore, the gaming offerings of the Lady Luck Casino

provide visitors recreation in the evenings and enhance their overall experience, thus increasing the length of the visitor stay and their collateral spending. 3 I ask the Board to consider the stability, sustainability and longstanding reputation of the Hardy family, the incomparable Nemacolin Woodlands Resort and the highly respected Isle of Capri and continue to allow this partnership to flourish in the interest of economic prosperity and tourism development. 10 Thank you for your consideration of my support for the renewal of the Table Games License for 11 12 the Lady Luck Casino at Nemacolin Woodlands Resort. 13 MR. HENDRICKS: 14 Thank you, Renee. And that concludes our 15 presentation for today. 16 PRESIDING OFFICER: 17 I will turn to our OEC, do you have any questions? 18 19 ATTORNEY FERRELL: 20 Yes, just a few. 21 22 GARY HENDRICKS, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED 23 AS FOLLOWS: 24 25 CROSS EXAMINATION

1 BY ATTORNEY FERRELL:

- 2 Q. Can you explain the benefits offered to Lady Luck
- 3 | Casino's employees?
- 4 A. For our full-time employees, we offer major
- 5 medical, dental, vision. There's also other levels of
- 6 short-term disability, those kind of things. For our
- 7 part-time members, since the Affordable Care Act, we
- 8 don't actually provide medical benefits, we did before,
- 9 now we have a supplemental program that's available to
- 10 them through Colonial Life.

11 PRESIDING OFFICER:

12 Is your microphone on?

13 ATTORNEY FERRELL:

- 14 Yep, there it is. I almost forgot I'm
- 15 Benjamin Ferrell, F-E-R-R-E-L-L, with the OEC.
- 16 \mid A. If I could --- just hang on one second, we also
- 17 | have employee tuition reimbursement and those kind of
- 18 things available to them.
- 19 BY ATTORNEY FERRELL:
- 20 Q. Okay. So, like a 401(k) type plan?
- 21 A. Yes, 401(k) as well. Matched.
- 22 Q. Is it employer matched?
- 23 A. Yes.
- 24 Q. What's the percentage on that?
- 25 A. I'm not certain, I can get that to you later

- 1 today.
- 2 Q. Okay. How many part-time employees does Lady Luck
- 3 casino employ?
- 4 A. We currently have 81 part-time employees, about 26
- 5 percent of our staff.
- 6 Q. What positions do those part-time employees
- 7 typically hold?
- 8 A. Typically dealer positions where we can be very
- 9 | flexible with hours, as well as server positions and
- 10 some slot attendants, housekeeping, those kind of
- 11 things.
- 12 Q. And I'm going to turn your attention to slides 23
- 13 and 24, in regards to the departmental training. Is
- 14 this available to all employees?
- 15 A. Yes. One of the key ones is, of course,
- 16 responsible gaming. That's supplied to all employees
- 17 at new hire and an annual refresher class, which I
- 18 actually just attended yesterday. Title 31 is taught
- 19 to everybody and then the people that are --- I'm sorry
- 20 | --- is taught to the people that are in line with the
- 21 customers that would have to be watching for that, the
- 22 | finance people, the slot attendants, the dealers and so
- 23 forth. And there's also annual refreshers for that.
- 24 Q. Okay. As far as the other forms of training, is
- 25 --- apart from that one, is it kind of based on

- 1 department or is all of those trainings available to
- 2 | everybody?
- 3 A. Some of it depends on the training that we're
- 4 talking about. Some is available to everybody. Again,
- 5 the compulsive problem gambling, responsible gaming.
- 6 But like alcoholic beverage responds to those people
- 7 that are serving alcohol or on the floor that would
- 8 witness it.
- 9 Q. How often are the mock scenarios conducted?
- 10 A. We've done that once last year and then just very
- 11 recently, we had a meeting with the PSP where we
- 12 covered active shooter information.
- 13 Q. Along with the safe and responsible gambling
- 14 program training, do you also offer a responsible
- 15 alcohol training as well?
- 16 A. Yes.
- 17 | O. How often would that occur?
- 18 A. It happens at new hire and then every three years
- 19 for the certification.
- 20 Q. And is that available to everybody?
- 21 A. I'm sorry, did you ask for responsible alcohol or
- 22 responsible gaming?
- 23 Q. Responsible alcohol.
- 24 A. It's every three years. Okay. I'm sorry, I've
- 25 been corrected. TIPS, we do that every year.

- 1 Q. And is that available to everybody, employee-wise?
- 2 A. It is available to the people that either serve or
- 3 are involved with patrons on the floor that would
- 4 | witness.
- $5 \mid Q$. I'm going to turn to facility plans. Are most of
- 6 your patrons coming to the casino from the resort or is
- 7 | it more local?
- 8 A. We have majority of our population at the casino
- 9 are from the local area. We do get quite a bit of
- 10 business with the resort and do quite a few things
- 11 together as well.
- 12 Q. Are there any plans for additional amenities at
- 13 the casino?
- 14 A. Not at this time.
- 15 Q. Any plans to expand or contract the gaming floor?
- 16 A. No.
- 17 Q. Are there any plans to increase the number of slot
- 18 machines?
- 19 A. No. We're currently at 597, we're capped at 600
- 20 for the Class 3, so.
- 21 Q. How often does Lady Luck replace its slot
- 22 machines?
- 23 A. We shoot for, right now, we're doing about six new
- 24 | machines per quarter, plus about ten conversions.
- 25 Q. Now does Lady Luck lease its slot machines?

- 1 A. We do have some leased slot machines, but the
- 2 majority are owned. We have about two percent of the
- 3 floor is leased.
- $4 \mid \mathsf{Q}$. Do you perhaps know the percentage of owned versus
- 5 | leased?
- 6 A. Two percent; 2.2 percent.
- $7 \mid Q$. And are there any plans to offer new or different
- 8 table game ---?
- 9 A. We always look for something new and exciting so
- 10 | we can take a table that's existing and replace it with
- 11 something that's more exciting when we find something,
- 12 sure. We always look for something.
- 13 Q. And are there any plans to increase or decrease
- 14 casino staff?
- 15 A. No.
- 16 ATTORNEY FERRELL:
- No further questions.
- 18 PRESIDING OFFICER:
- 19 Does Lady Luck have any follow up based on
- 20 OEC questions?
- 21 A. Not at this time.
- 22 PRESIDING OFFICER:
- Not at this time? I'll turn to Board
- 24 members. Questions, Mr. Woods?
- MR. WOODS:

Could you just express how you handle the

2 patron amenities for those coming from outside of the

3 resort in the community, you said a majority of your

4 patrons come from the community. Is there a yearly

5 membership, is there a daily? And then from the

6 resort, how do you integrate that with the resort

7 folks?

13

18

 $8 \mid A$. The actual --- that process is handled by the

9 resort, the resort membership experience desk. There

10 is an annual membership, \$45. And we also have a daily

11 fee, the \$10 gift card that they can purchase. Monte,

12 did you want to speak to any of that?

MR. HANSEN:

14 | The gift card program works well. And,

15 you know, we work really hard with Gary and his team to

16 ensure that all of the guests at the resort have access

17 to those if they choose to do so.

MR. WOODS:

19 And second, in hiring of new dealers and

20 those involved in the actual gaming on the floor, do

21 | you run training programs or are you looking for

22 | individuals with experience from Fayette County and

23 | outside?

24 A. We'll do both, actually. But we do have a dealer

25 school that we run for new blackjack dealers will apply

and be a part of that, for example, or craps or any of our other table games. But we do, you know, we do look for people with experience like any company would.

MR. WOODS:

Thank you.

4

5

7

8

9

10

11

13

14

15

16

17

18

19

20

21

22

23

24

25

PRESIDING OFFICER:

Mr. Jewell?

MR. JEWELL:

At the renewal hearings that I've been at in the past, I always like to ask two or three questions about the different organizations within the County or within the region that have very specific needs that may come to you for some help. And I think each of our member casinos have a program that there's a certain amount of money that's allocated. wondering how you triage those kinds of needs? other words, there are more needs than can be helped or that can be provided for. So, how do you do that? you have a committee, do you have a group? How do you take in the needs, and then how do you decide how to reallocate the money to them? We have a group we call the Community Aces Group. It's a membership of several of our employees that meet and go over these requests and determine what they

think would be the biggest impact to the community and

- 1 the best help. And that's from our side alone. We
- 2 also meet regularly with the resort and discuss things
- 3 that we could possibly do together. As an example,
- 4 | we're right now preparing to do a collection drive for
- 5 | Saint Vincent DePaul, and that'll be happening in
- 6 October, is the plan.

7

MR. JEWELL:

- And how --- you have a separate amount of
- 9 money from your operations, per se, that you give back.
- 10 How much do you integrate, then, with the resort? They
- 11 have their own outreach, I'm sure of that.
- 12 A. For as far as money donations go, it's not really
- 13 integrated with the resort. It's more activities that
- 14 we would do together.

MR. JEWELL:

- 16 And how much on average over the last
- 17 three years have you been able to give back
- 18 | approximately?
- 19 A. Most of what we've given black over the last three
- 20 years has been in hours.

MR. JEWELL:

- 22 In kind?
- 23 A. Yes. We do a lot of work at Ohiopyle with the
- 24 | trails in Ohiopyle. We recently gave a donation to the
- 25 | Fayette Volunteer Fire Department. I don't have a

- 1 total number for you. But one of the things that we do
- 2 at the casino as well is an employee Sunshine Fund
- 3 where we have jeans day on Thursday, as an example.
- 4 Director O'Toole was just there to see it last
- 5 Thursday. Employees are asked to donate a dollar to
- 6 the Sunshine Fund and since we started that, we raised
- 7 | \$10,000 in that. That is something that we apply back
- 8 to our employees and the community with need.

MR. JEWELL:

- I would be interested in you providing to
- 11 us the breakdown of in kind versus the actual amount of
- 12 money, cash, that is given back to the community on an
- 13 annual basis.

9

22

14 A. Yes, I can provide that.

MR. HANSEN:

- 16 Mr. Jewell, I would like to interject and
- 17 | say that Nemacolin Woodlands and family annually as a
- 18 resort approximately give \$500,000 in donations and the
- 19 | family, the Hardy and Magerko family, well over a
- 20 million dollars in grants and appropriate donations to
- 21 | Fayette Airport and community.

MR. JEWELL:

- Okay. Thank you very much.
- $24 \mid A$. If I could go back for a moment, the 401(k) match
- 25 that is offered is 25 percent.

MR. FAJT:

Thank you, Linda. A couple of questions

3 --- is it Mr. Hendricks?

A. Uh-huh (yes).

1

4

5

23

24

25

MR. FAJT:

I don't know if you were part of the 6 initial IOC presentation when Nemacolin was competing for the Category 3 Slot License. At the time, I believe --- and we've gone through this before where people who were competing for licenses, you know, no 10 11 shock to anybody, kind of overshoot their revenue 12 estimates. So, I'll set that as the benchmark. 13 IOC, Isle of Capri, initially said their win per slot per day I believe from their slot machines at the 14 15 casino would be about \$244 a day. In fact, I believe 16 your number is closer to \$141 per day. So, I guess that begs my question as to how the casino is doing 17 financially? That's our job, you know, it is great to 18 hear from the community, and that is very, very 19 20 important, but part of our job also is the financial stability of these casinos in Pennsylvania. 21 And so, 22 hence my question.

Well, we are a publicly held corporation, Isle of

Capri does annual earnings reports and they talk about

the financial aspects of the entire company in those

1 reports. And I can tell you that since opening, there

2 were some things that were done in those initial

3 projections that I was not part of, but we had no way

4 to really model what the access plan would do. There

5 was nothing to base that on. So, there was a little

6 overestimation from that, as well as the initial

7 proposal didn't include the impact of Rocky Gap.

MR. FAJT:

9 So, how is the casino doing financially?

10 A. The casino is in difficult times, but we are part

11 of a very dedicated company.

12

MR. FAJT:

Talk a little bit about the synergies and

14 one of my colleagues asked about it earlier, I think it

15 was Commissioner Woods, about the synergy between the

16 hotel and the casino and particularly, you didn't

17 address specifically, what is the percentage --- and if

18 | you don't have it, you can give it to us in Harrisburg

19 --- the percentage of local players versus amenity

20 players. So, the hotel guests, the golf course guests,

21 | the restaurant guests, what is that percentage of local

22 versus resort quests?

23 A. Some of that is difficult to get to. I can tell

24 | you that we have about between 90 to 95 percent of our

25 | rated business is within a 70 mile radius. And that's

- 1 about 80 percent of our active database. We can go
- 2 back and find our active membership experience and what
- 3 they've been doing, what percentage that makes up.
- 4 It's a pretty good percentage of our trips, those are
- 5 our high frequent guests.

MR. FAJT:

6

- 7 All right. If you could give us any
- 8 information, I guess, you know, thinking about, I mean,
- 9 | your local players I would guess would be rated, you
- 10 know, if you have a hotel guest, somebody that comes in
- 11 for golf, they're in and out in a day, maybe they come
- 12 once a year, maybe they come twice a year, they're not
- 13 going to --- I think they're not going to bother to be
- 14 rated would be my guess.
- 15 A. Right. And that's probably accurate as well. We
- 16 have about 20 to 25 percent of our business is that
- 17 unrated category, which really, there's no way for us
- 18 to tell ---.

MR. FAJT:

- In the unrated?
- 21 A. Yes.

MR. FAJT:

- Okay. All right. So, I'm going to say
- 24 just for, you know, estimation, 75 percent of your
- 25 business is probably local, 25 percent, again, give or

1 | take ---

3

 $2 \mid A$. Yes, the total is probably --- yeah.

MR. FAJT:

- 4 --- from the resort. My last question is
- 5 your comment about your part time and full time, we
- 6 | just had a public hearing in Harrisburg last week, and
- 7 | we had another casino come to us that was a Cat 2
- 8 Casino, but their part-time/full-time ratio was almost
- 9 flipped from what yours are. And I commend you, I
- 10 mean, so you're saying that your part-time employment
- 11 is about 30 percent, full-time employment is 70
- 12 percent?
- 13 A. Actually, 26 percent part time, yes.
- MR. FAJT:
- Twenty-six (26) and then 74?
- 16 A. Uh-huh (yes).
- 17 MR. FAJT:
- 18 Again, just because it's flipped of what
- 19 we heard last week, and I commend you on, obviously,
- 20 the full-time employment number, is that unusual for
- 21 the gaming industry?
- 22 A. I can't speak for the industry as a whole, but it
- 23 | it's fairly consistent with some of our other
- 24 properties.
- MR. FAJT:

	4 /
1	Okay. Thank you very much.
2	PRESIDING OFFICER:
3	Okay. With that, we will turn to our OEC.
4	Well, first, housekeeping matter, would you like to
5	move your PowerPoint presentation into the record?
6	MR. HENDRICKS:
7	Yes.
8	(Lady Luck Exhibit 1 marked for
9	identification.)
10	PRESIDING OFFICER:
11	I understand you gave electronic copy to
12	Mr. McGarvy (phonetic)?
13	MR. HENDRICKS:
14	Yes, he has that.
15	PRESIDING OFFICER:
16	OEC, any issue with the PowerPoint being
17	in the record?
18	ATTORNEY FERRELL:
19	No objection.
20	PRESIDING OFFICER:
21	Okay. And we'll enter that into the
22	record and we'll turn to you for your presentation.
23	ATTORNEY FERRELL:
24	All right. Well, we have no formal
25	presentation, per se, but we do have three witnesses

- 1 and six exhibits as well, which we have provided to
- 2 Lady Luck and they have expressed no objection to those
- 3 exhibits. With that, at this time, we'd call Sergeant
- 4 Joseph D'Andrea with the Pennsylvania State Police.
- 5 (OEC Exhibits 1 through 6 marked for
- identification.)

7 PRESIDING OFFICER:

- 8 And if you could pull that microphone
- 9 towards you there a little bit. Thank you.
- 10 |-----
- 11 JOSEPH D'ANDREA, HAVING BEEN PREVIOUSLY SWORN,
- 12 TESTIFIED AS FOLLOWS:
- 13 |-----
- 14 DIRECT EXAMINATION
- 15 BY ATTORNEY FERRELL:
- 16 Q. Could you state and spell your name for the
- 17 | record?
- 18 A. Yes. My name's Sergeant Joseph D'Andrea.
- 19 Spelling my last is D, apostrophe, capital A,
- 20 N-D-R-E-A.
- 21 Q. And just for the record, what's your current
- 22 employment?
- 23 A. I'm employed by the Pennsylvania State Police and
- 24 | specifically assigned to Bureau of Gaming Enforcement
- 25 at the Nemacolin Lady Luck Casino.

- 1 Q. And how many years have you been with the
- 2 | Pennsylvania State Police?
- 3 A. I've been with the State Police 29 years, I'm in
- 4 my 30th year.
- 5 Q. And describe the Pennsylvania State Police's role
- 6 at the facility.
- $7 \mid A$. Our role at the facility is kind of unique for me
- 8 coming from working patrol my entire career. We are
- 9 onsite, so that's unique in itself, and we respond to
- 10 anything that we're advised of from security or
- 11 surveillance that would be a crime or if they just need
- 12 assistance as far as a patron, if they're having
- 13 difficulties with a patron. But mostly, if it's a
- 14 crime, we're out there and we respond to that and also,
- 15 unlike some of the other casinos where there's a local
- 16 police department, our local police department is the
- 17 | Pennsylvania State Police out of Uniontown. So, coming
- 18 | from there, my role was to --- as the office commander
- 19 to assign everything happens in the parking lot to one
- 20 of my guys to free up the guys from Uniontown. So, we
- 21 handle everything in the parking lot, whether it's then
- 22 | sent to Uniontown for follow up or not, we handle
- 23 everything onsite basically.
- 24 Q. And can you describe your working relationship
- 25 with casino compliance at the casino?

- 1 A. With casino compliance we have ---.
- 2 Q. Gaming Control casino compliance.
- 3 A. Gaming Control, yes. We have a great working
- 4 | relationship. We're side by side and we have just a
- 5 great relationship. They bring things to our attention
- 6 and we bring things to their attention if we have any
- 7 concerns and vice versa. I have an open door policy
- 8 and Brandon is my counterpart over there and it's just
- 9 a great relationship.
- 10 Q. And are you familiar with the Uniform Crime
- 11 Reporting System?
- 12 A. Yes, I am.
- 13 Q. And what is that system?
- 14 A. It is a system maintained by the FBI and basically
- 15 every crime that is reported, we have a UCR number,
- 16 Uniform Crime Reporting number that is assigned to it.
- 17 And with that, we put that on all of our reports and
- 18 then we enter it into the database.
- 19 Q. And is that available online?
- 20 A. Yes, it is.
- 21 Q. And how frequently is that information updated?
- 22 A. We update it monthly and if there's --- if we're
- 23 investigating an incident, we find out that it couldn't
- 24 | have happened or it's unfounded, then we could remove
- 25 that item at any time to keep the data accurate.

- 1 Q. And is the information contained in that system
- 2 subject to editing?
- 3 A. Yes, it is.
- 4 | O. And under what circumstances would that be edited?
- 5 A. Basically, if we're investigating a crime and we
- 6 | find out that it couldn't possibly have happened, that
- 7 | is was falsely reported or in fact it just never
- 8 happened, it would then become an unfounded and we have
- 9 to remove that record. Or, on the other hand, we may
- 10 be investigating an incident that then becomes a crime
- 11 that we realize is a crime and we can add that. And we
- 12 can do that at any time. Our entry for the month is
- 13 done before the 12th of each --- the following month.
- 14 So for this --- for September, by October 12th, we'll
- 15 have it entered.
- 16 Q. And could you --- if you're able --- briefly,
- 17 like, run through the number of crimes or offenses that
- 18 have occurred at the facility?
- 19 A. Total overall or by year?
- 20 Q. Just kind of overall will be fine.
- 21 A. I know I totaled them. But basically there's 23
- 22 that happened in 2013. There were 56 in 2014,
- 23 considering it was half a year in 2013. 2015, 56 also.
- 24 And so far in 2016 as of the end of July it was 41.
- 25 Q. And what would be the most common offense in the

- 1 crime report?
- $2 \mid A$. The most common offense is theft.
- 3 Q. And what type of theft is that?
- $4 \mid A$. The most common theft is the voucher theft where
- 5 somebody either leaves it, they drop it or somebody
- 6 just goes over and if the person walks away and takes
- 7 it from the machine.
- $8 \mid Q$. And do you know on average what would be in a
- 9 given month as far as thefts are concerned?
- 10 A. The thefts are roughly three a month.
- 11 Q. And has there been any significant number of
- 12 crimes committed at Lady Luck Casino by any individuals
- 13 under 21 years of age?
- 14 A. We've had --- because of the type of license and
- 15 the fact that they are checked and screened before they
- 16 enter the gaming floor, we don't have as many, but
- 17 | we've have had a few where they've had fake IDs. The
- 18 security does a very good job. We've only discovered I
- 19 believe two or three in the entire time on the floor.
- 20 And we've had a couple that have been stopped and we've
- 21 gotten them for fake IDs at the door.
- 22 Q. And is the Pennsylvania State Police satisfied
- 23 with the level of cooperation they have received from
- 24 Lady Luck Casino?
- 25 A. Absolutely.

- 1 Q. Are there any issues or concerns that the
- 2 Pennsylvania State Police would have that would
- 3 negatively impact Lady Luck Casino's suitability?
- 4 A. No. Any concerns with --- anything with the
- 5 casino, Brandon Beaver and I have both addressed with
- 6 the casino whatever concerns have always been quickly
- 7 corrected. So we've got a great relationship with
- 8 them.

ATTORNEY FERRELL:

I have no further questions.

11 PRESIDING OFFICER:

- 12 Does Lady Luck casino have any questions
- 13 for the witness?
- MR. HENDRICKS:
- 15 No.
- 16 PRESIDING OFFICER:
- 17 No? Any questions from the Board?
- 18 MR. JEWELL:
- 19 Yes, sir. Sergeant, are you there ---
- 20 your group there, the Pennsylvania State Police, 24/7,
- 21 or there's sometimes you're not there?
- 22 A. No. We have five dark shifts presently, we're
- 23 covering two of the dark shifts. Dark shifts meaning
- 24 nobody's available and Uniontown barracks will then
- 25 come up and respond or the barracks will call me and I

- 1 | will assign somebody to come up. But there were
- 2 primarily three shifts right now presently we're not
- 3 covering. Two were being covered because of major ---
- 4 my major, one on them were basically reassigned to
- 5 cover.

MR. JEWELL:

- 7 And the five dark --- so called dark
- 8 shifts, has that been also in 2014 and the half the
- 9 year in 2013 or has that increased or has that been
- 10 about what it is?
- 11 A. It's been the same the entire time. Now I've
- 12 fluctuated the days to not have a pattern, because of
- 13 different incidents and then I've gone back. So,
- 14 basically there's a couple days that are the same, but
- 15 some of them have changed just basically you don't want
- 16 to set a pattern.

MR. JEWELL:

- 18 And do you actually patrol from time to
- 19 time and walk around the floor or are you more back in
- 20 the office?
- 21 A. Actually, we're back in the office and I have a
- 22 | rule that everybody's got to get out and walk the floor
- 23 and we also walk the parking lot. We inspect the
- 24 outside of the building, walk through the vehicles.
- 25 | The parking lot's not very big, the casino's kind of

unique because anywhere you stand, you can see all of the walls. So, it's kind of small. So, you walk around the inside of the casino, to the back of the house from time to time, to the loading dock, go over to surveillance. Instead of calling surveillance, I prefer my guys go walk over to surveillance, if they have to walk across the floor to get to surveillance. And then also I think we're kind of unique in a way that I established them walking the exterior parking lot and basically to prevent, be a deterrent, we're in 10 plain clothes, so people may not know who we are, but 11 12 the casino staff does and we'll walk the entire parking 13 lot and it's proven to be pretty productive or proactive for us. 14

MR. JEWELL:

15

16

17

18

19

20

21

22

23

24

25

Do you have any opinion about not being in uniform as opposed to being in civilian clothes?

A. You're asking a person that's been in uniform his entire career. I have no problem wearing a uniform,

I'm proud of the uniform. The difference up here is our uniform is identical to their security uniform, and that would be more of an issue if there's any time a special event would occur, then the concurrence of my lieutenant and my major, we would wear the uniform basically as a deterrent and be proactive. But I find

- 1 that in the environment we're in, we don't want to draw
- 2 attention away from what they're doing. We're there
- 3 --- and the other thing is, when you're there in plain
- 4 clothes, you see things that they're not going to do
- 5 when you're there in uniform. So, walking through, you
- 6 can be more observant and if you see something, take
- 7 corrective actions immediately and I think it's a
- 8 better environment for us at this casino to be in plain
- 9 clothes.
- MR. JEWELL:
- 11 Are you armed? Concealed?
- 12 A. Yes. Absolutely.
- MR. JEWELL:
- Concealed arm? Okay. All right. Any
- 15 incidents or occurrences of children being left in the
- 16 cars out in the parking lot?
- 17 A. We haven't had any children here, but we've had a
- 18 few dogs.
- MR. JEWELL:
- Okay. All right. Okay. Thank you very
- 21 much.
- 22 A. You're welcome.
- 23 PRESIDING OFFICER:
- You are excused. Thank you.
- 25 A. Thank you.

ATTORNEY FERRELL:

- 2 | We would next call Darcy Leezer.
- 3 |-----
- $4\mid$ DARCY LEEZER, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- 5 AS FOLLOWS:

1

- 6 |-----
- 7 DIRECT EXAMINATION
- 8 BY ATTORNEY FERRELL:
- 9 Q. Could you state and spell your name for the
- 10 record?
- 11 A. Yes. My name is Darcy Leezer. L-E-E-Z-E-R.
- 12 Q. And how are you employed currently?
- 13 A. I'm currently employed as investigative supervisor
- 14 | with the Bureau of Investigations and Enforcement
- 15 (BIE).
- 16 PRESIDING OFFICER:
- Can you pull the mic?
- 18 BY ATTORNEY FERRELL:
- 19 Q. Yep. How long have you been employed with the
- 20 BIE?
- 21 A. With BIE, a little bit over ten years. I'd say
- 22 | ten and a half years. And in my current capacity, a
- 23 year and a half.
- $24 \mid Q$. And in your current capacity, what are your duties
- 25 and responsibilities?

- 1 A. Well, I supervise a team of investigators and I'm
- 2 responsible for assigning their cases, helping them to
- 3 manage their caseload, advising them on any issues come
- 4 up during their investigations and then ultimately when
- 5 the investigation is complete, I review their reports
- 6 of investigation for any areas of further
- 7 | investigation.
- 8 Q. And in that capacity, have you been involved with
- 9 Lady Luck Casino's renewal?
- 10 A. Yes.
- 11 Q. Currently, are the background investigations for
- 12 the renewal completed, if you know?
- 13 A. All but one is completed. And I expect that one
- 14 to be done mid to late October.
- 15 Q. And describe the scope of a typical casino license
- 16 renewal investigation.
- 17 A. It's pretty comprehensive, but ultimately, what
- 18 we're looking for, any issues relating to the
- 19 applicant's honesty, integrity or character. And
- 20 that's both for the entities and the individuals. Some
- 21 main areas that we are looking at include, obviously,
- 22 | criminal history, we're looking into financial
- 23 | suitability, civil litigation history, history in other
- 24 gaming jurisdictions and also for the renewals, we want
- 25 to see what their history's been like with our

- 1 organization as well.
- 2 Q. And thus far, has Lady Luck Casino and its
- 3 associated entities and individuals been cooperative
- 4 during the investigation?
- 5 A. Absolutely.
- 6 Q. And once the investigation has been completed,
- 7 what is the next step?
- 8 A. Once the investigation is completed, a report is
- 9 prepared. I review the report and I send it on to my
- 10 immediate supervisor and he reviews it. Then it gets
- 11 sent on to our OEC. They will review it for any legal
- 12 issues or any concerns that they have and then makes
- 13 its way up to the Board for the ultimate decision.
- 14 Q. And anything else you would like to add at this
- 15 time?
- 16 A. No, not at this time.
- 17 ATTORNEY FERRELL:
- I have no further questions.
- 19 PRESIDING OFFICER:
- 20 Any questions for this witness from Lady
- 21 Luck?
- MR. HENDRICKS:
- 23 No.
- 24 PRESIDING OFFICER:
- Okay. You're excused. Thank you.

ATTORNEY FERRELL:

- Next we would call Brandon Beaver.
- 3 |-----
- 4 BRANDON BEAVER, HAVING BEEN PREVIOUSLY SWORN, TESTIFIED
- 5 AS FOLLOWS:

1

- 6 |-----
- 7 DIRECT EXAMINATION
- 8 BY ATTORNEY FERRELL:
- 9 Q. Could you state and spell your name for the
- 10 record?
- 11 A. Brandon Beaver. B-E-A-V-E-R.
- 12 |Q. How long --- how are you currently employed?
- 13 A. I am currently employed as the Casino Supervisor
- 14 for Lady Luck.
- 15 Q. And is that with the Casino Compliance?
- 16 A. Yes.
- 17 |Q. And how long have you been employed with the
- 18 | Bureau of Casino Compliance?
- 19 A. I started in June of 2013 at Lady Luck and I got
- 20 promoted to Supervisor in December of last year, 2015.
- 21 Q. And what are your current duties and
- 22 responsibilities?
- 23 A. Myself and six CCRs, Casino Compliance
- 24 Representatives, and we mainly ensure the casino
- 25 follows the regulations and also the state approved

- 1 internal controls.
- 2 Q. Now as part of that, do you review compliance
- 3 reports and things of that nature from the CCRs who are
- 4 there as well?
- 5 A. Yes.
- 6 Q. And could you also describe the role of the Bureau
- 7 of Casino Compliance at the facility?
- 8 A. Yes. We watch over the casino and make sure they
- 9 are following the regulations and the internal
- 10 controls. We also handle any patron complaints that
- 11 | may come up at the casino, whether it's in person or
- 12 they submit it through the website or call it in.
- 13 Also, if someone would want to get on the self
- 14 exclusion list, we would also handle intake onsite.
- 15 Q. And what kind of access does the Bureau of Casino
- 16 | Compliance have within Lady Luck Casino?
- 17 A. Full access. We have access to the surveillance
- 18 room, count room, everywhere.
- 19 Q. And you mentioned that you interact with patrons,
- 20 how often would that occur?
- 21 A. I would say on a daily basis. Myself and the
- 22 | Casino Compliance Representatives, we do walk the
- 23 gaming floor and we are out there quite a bit. So, we
- 24 have quite a few interactions.
- 25 Q. And could you describe the relationship between

- 1 the Bureau of Casino Compliance and the Pennsylvania
- 2 State Police stationed at Lady Luck?
- 3 A. Very good. We have an open door policy, myself
- 4 and D'Andrea, we do probably meet once a day.
- 5 Q. Could you describe the relationship between the
- 6 Bureau of Casino Compliance and Lady Luck staff?
- 7 A. Very good. They're very cooperative with anything
- 8 we ask of them. No issues there.
- 9 Q. And what would you say would be the most common
- 10 regulatory issue Casino Compliance sees at Lady Luck?
- 11 A. Nothing stands out at mind. They are pretty good
- 12 at correcting anything that does happen. So, offhand,
- 13 I can't say one jumps out more than anything else.
- 14 Q. And are there any issues or concerns that Casino
- 15 Compliance would have that would negatively impact Lady
- 16 | Luck's suitability?
- 17 A. No.
- 18 ATTORNEY FERRELL:
- I have no further questions.
- 20 PRESIDING OFFICER:
- 21 Does Lady Luck have any questions for our
- 22 | supervisor?
- MR. HENDRICKS:
- 24 No.
- 25 PRESIDING OFFICER:

No? Board members? 1 2 MR. JEWELL: 3 Yes, sir. I have a question about the self exclusion list. And let's say for last year, 2015, how many folks came to you and went through that process with you approximately? Α. I don't have exact figure, but I'm going to say probably around five. I could get that figure to you, though. 10 MR. JEWELL: 11 So, that's the number you've been seeing a year, five to ten? 13 A. Yes, yeah, come in on a yearly basis to get on the list, yes. 14 15 MR. JEWELL: 16 Thank you. 17 PRESIDING OFFICER: 18 Thank you. You are excused. 19 Thank you. Α. 20 ATTORNEY FERRELL: 21 The OEC has nothing further, but we would 22 ask that Exhibits 1 through 6 be entered into the record. And we'll also request that Exhibits 5 and 6 23

PRESIDING OFFICER:

24

25

be made confidential.

Okay. Does Lady Luck casino have any 1 issues with entering these six exhibits into the 3 record? MR. HENDRICKS: 5 None at all. PRESIDING OFFICER: 7 Okay. They are moved into the record. Ι have one exhibit to be moved into the record. It is a written comment that was received through our website. And it is in support of the renewal of the casino 10 11 license and that will be made part of the record as 12 Hearing Exhibit Number 1. 13 (OHA Exhibit 1 marked for 14 identification.) 15 PRESIDING OFFICER: 16 And we'll now move to the public comment 17 portion of the hearing unless we need a break for any reason? Okay. Public comment portion of the hearing, 18

And we'll now move to the public comment portion of the hearing unless we need a break for any reason? Okay. Public comment portion of the hearing, as I call your name, if you come up to the podium. We don't have any community groups registered today. We have, I believe, five local government representatives and one individual.

19

20

21

22

23

24

25

So, I remind the local government representatives, they have approximately ten minutes to speak and the individual has approximately three

1 minutes. And I will let you know if you're getting

2 close to your time so you can wrap up. So, if we can

have those six individuals please stand to be sworn by

4 the court reporter if there are six of you here.

5 |-----

6 WITNESSES SWORN EN MASSE:

3

8

9

10

11

13

14

15

16

17

18

19

20

21

22

24

7 |-----

PRESIDING OFFICER:

And we will begin Vincent Vicites.

MR. VICITES:

Control Board members for the opportunity to speak here today. As a County Commissioner, I am always concerned with the financial stability of the County as well as the overall economic growth of the County. I am pleased to be able to stand here today with the knowledge of the excellent partnership that has been created since Lady Luck Nemacolin opened its doors.

Jobs for our residents have always been a number one priority for the Commissioner's Office.

Employing 300 people, residents, is good before Fayette County. I've always been proud to work alongside the Hardy family, this fabulous venture of Nemacolin, and I'm equally proud to stand beside Lady Luck and their

25 representatives. Bringing much needed revenue into our

1 municipalities in the County has brought about a much 2 needed influx of dollars.

The LSA grants of \$1.8 million to the County have helped 36 projects, leveraging monies for economic development and job creation and helping nonprofit communities with funds to create programs that will continue to give Fayette County the opportunity to grow.

The recipe for successful business in any area takes more than just financial commitment to the community, it takes organization, committed to becoming friends, neighbors, family, support systems and more. The good people here at Nemacolin have brought to Fayette County just such an organization with Lady Luck and Isle of Capri.

This organization has embedded in our community the works consistently to the best partners possible. From helping with community events to having fundraisers to support our residents' needs, Lady Luck has proven themselves. We consider them part of the fabric of Fayette County and hope that this partnership will continue in the future. Thank you very much.

PRESIDING OFFICER:

Thank you. Andrew French.

MR. FRENCH:

Good day. My name's Andrew French. 1 the Executive Director of the Fayette County 3 Redevelopment Authority. And we are the administrator of the local share account funding that's provided through the revenues generated by Lady Luck Casino. I'll keep my comments relatively brief because I think we've already heard about the impact of that funding today that's generated over \$1.8 million. We actually submitted our first application for that funding last 10 year in October, requesting \$1.1 million, and that 11 money was received in February of this year. 12 that's being utilized to implement about 18 different 13 projects located throughout Fayette County. It's also being used to leverage over \$500,000 in other public 14 and private investment that's occurring. And we're in 15 16 the process right now of looking to apply for our 2016 17 round of funding through the LSA program. 18 I think what's also significant to note is the amount of requests that we've received, we received 19 20 about \$4.5 million in requests last year, this year we've received over \$2 million in requests. 21 22 clearly, there's a great need for these types of 23 projects, this investment of money to help spur 24 economic development and community improvement projects 25 throughout Fayette County. And we also recognize as

the Redevelopment Authority that that's just one
component of the investment that has occurred with Lady
Luck Casino and Nemacolin Resort, but it's a very
critical component, and therefore, we're obviously in

5 favor of the relicensure for Lady Luck Casino. Thank

6 you.

PRESIDING OFFICER:

Thank you. John Lewis.

MR. LEWIS:

Good morning. I'm John Lewis. I would like to welcome you all to Wharton Township. I'm a supervisor of Wharton Township for over 20 years. I stood here three years ago making the decision that I wasn't really sure about, it was all new to me, and on behalf of the rumors I heard and weighing everything and Wharton Township at that time's budget was very, very slow; we was bouncing back and forth into the red. So, the decision of maybe what I'm hearing outweighed the good, sounded a lot more better, we was going to get more money. So, I made the decision to support Lady Luck Casino.

And after three years, I'm standing here again in support again. Very, very satisfied with Lady Luck Casino. We've had great relationships, all the rumors I heard was negative turned out not to be

negative. The support from the police, the support from Nemacolin Woodlands and all of their support they gave up. They gave the Township no problems at all.

We've had no complaints about anything in the parking lot, anything going on like that. And that was a great relief to me to know that I did make a good decision.

Not only that, the revenue we have got from the casino has doubled our road paving, it has put more equipment on the road right now, this year here we're putting three new trucks on to maintain the roads that we are redoing to keep them in the shape they are, and it has helped our park so much that things that we had on the back burner for years that I was hoping with my age that I would live long enough to see done is done. It's beautiful. We've got a beautiful park up there, and I can only thank the Lady Luck Casino,

Nemacolin Woodlands and your support for standing here and listening to everybody and taking this into consideration.

It's just been great, not only in the money to receive, but the jobs it's given to the people here in this community and kept the jobs at Nemacolin that people in this community have worked for years and years and years, and there's no complaints on anything as far as that. And I would just thank everybody for

```
the opportunity to get up here to speak to you people
   and for all that Nemacolin Woodlands had done for
   Wharton Township because without Nemacolin Woodlands,
  right now, we would be in trouble, I believe we would
  be scamping. And I just want to thank everybody for
   this opportunity.
                PRESIDING OFFICER:
7
8
                Thank you. James Means?
9
                MR. LEWIS:
10
                He's not present. He had an emergency, he
11
  had to go to.
12
                PRESIDING OFFICER:
13
                Okay. Joseph Henning.
14
                MR. HENNING:
15
                Good morning. I'm Joseph Henning, one of
16
   the Wharton Township supervisors. And I basically am
17
   here in support of the Lady Luck Casino and in the
   essence of saving time and not being repetitive, I
18
   fully support everything that Mr. Lewis just said and
19
20
   thank you.
21
                PRESIDING OFFICER:
22
                I think he wants an early lunch.
23
   sir?
24
                MR. RATTAY:
25
                Madam Chairman, may I --- I didn't realize
```

I was going to be here today. Could I make a public comment, if it's in order on behalf of ---?

PRESIDING OFFICER:

Please, come forward.

MR. RATTAY:

As you can see, I'm over-dressed so my humble apologies. George Rattay, R-A-T-T-A-Y. Long 69 years of Fayette County residence. Reason I stopped by today, I'm coming back from the Steeler victory in Washington D.C., so forgive me again for the dress.

First and foremost, I want to thank the Hardys because if it wasn't for the Hardys, this wasn't possible. They have a first class resort. On behalf of Isle of Capri, I think everybody in here probably knows me. I'm a frequent flyer. I know they mentioned 559 machines, I may have played every one of them. Let me say this, in my former life, I represent the Plumbers and Pipefitters' Union and also 14 different trade unions in western Pennsylvania. I'm on Fayette Penn's Economic Development, I'm also on the Workforce Investment Board. And I know how important economic development is, just not for Fayette County, for all of Pennsylvania.

I know you granted the license three years ago and I hope you renew the license again because as

1 alluded to with all the speakers and I don't want to be

2 redundant to anybody here. But let me say in closing,

3 I want to thank the Isle of Capri. As someone who goes

4 out in the public, you can't appreciate from the people

5 that park your car, to people that welcome you there,

6 to people as Queen who works in the restaurant, the

people on the floor, how kind they are to all of us

8 there at the casino. And that's a personal note that

9 goes a long way. And again, I want to thank you.

10 Everybody here have a safe trip home and I hope you

11 renew the license. Thank you very much.

PRESIDING OFFICER:

Thank you. And David Vrana.

MR. VRANA:

15 Yes, hello, my name is Mr. Vrana, it's

16 spelled capital V-R-A-N-A. And I just want to say I'm

17 | a trained community builder and also events planner and

18 promoter since 2004. And I would say that I think that

19 the casino is very nice looking in and outside both.

20 But, I have two issues. Okay.

12

13

14

21 One of them is I do charter bus trips to

22 the casinos and in summer of 2014, I contacted the

23 | manager there and said I would like to do on a regular

24 basis, bring up busloads of people from Greene County

25 to come to the casino. So, we talked some on the phone

and I told him I would like to come up and talk to him
in person. So, he said come on up. So, on my way up,
I called him on my cell phone, which, you know, it's on
the phone records, and told him I was on my way up and
he said okay, when you get there, I'll let you come to
my office. Well, when I got up there, I asked for him
and he said --- they said they're not going to let me
talk to him in his office. So, I had to cancel the bus
trips, I had some of people's money I had to give them
back and have a list of people including the brother of
the Dolfi's Restaurant owner in Masontown.

Also, the other issue is advertising in Greene County, I mentioned it to him, and I also think that they should advertise on at least one billboard in Greene County because I know they have the casino in Washington, but we're between the two, and I even mentioned it to the manager about this and he said there's a budget, that's why they didn't, you know, don't advertise it in Greene County. But I still think it would be --- suggest if you do renew it, that, you know, definitely --- because we do have a lot of people from Greene County come up there to the Lady Luck and I even still go there. I was there last year and, you know, enjoy playing the machines. Thank you and I appreciate you letting me speak today.

PRESIDING OFFICER:

Thank you. That is the end of my list, is there anyone here who believes they signed up and I haven't called your name? Okay. Seeing no hands, I'll turn to Lady Luck. Do you have any closing statements you'd like to make?

MR. HENDRICKS:

I think Monte would like to make a 9 statement.

MR. HANSEN:

Thank you again for the opportunity. We are so gracious to have you here in our backyard and thank you for the visit. I did want to just say that, you know, Gary and I work well together and try really, really hard to meet on a regular basis as well as our marketing teams meet on a regular basis to ensure that we are doing everything that we can to make this a successful venture. We believe that Lady Luck

Nemacolin represents the true embodiment of the

Category 3 License and hope that you will consider, you know, upping that again.

Since 2013, the casino's opening, we have seen more than 500,000 room nights increase per year since before --- 5,000. I wish it was 500,000. 5,000, excuse me. I gave her a heart attack. A good one.

And as such, the increase, we also believe that the casino has filled a huge void for our guests as they have come and the comments that we've received over the years is that there was no nightlife activity and so we do believe that the casino has fulfilled that and given our guests a great opportunity to have more activities into the early evening or the late evening and know that it has helped us increase our visits as well.

Thank you again for the time, so glad to have you here.

PRESIDING OFFICER:

Thank you. OEC, any closing remarks?

ATTORNEY FERRELL:

We do not.

PRESIDING OFFICER:

Okay. If the parties are that --- so desire, if you would like to file any briefs or written memorandum, you can do so by the end of business next Wednesday if there's anything burning that you haven't told us already. The record will remain open until the Board hears the matter at a later public meeting.

I'll prepare a report based on the testimony and evidence today and the suitability report when it is filed by our Bureau of Licensing. That report and all of the evidence and transcript of today's hearing will be sent to the Board for its

consideration and at its convenience, will schedule the matter to be heard in Harrisburg. I want to thank Wharton Township today and specifically Carrie, who we've worked with, our staff has worked with to coordinate this hearing today. Thank you very much for your hospitality and I want to thank you all for coming today and your cooperation. This hearing is now adjourned. Thank you. HEARING CONCLUDED AT 11:25 A.M.

CERTIFICATE

I hereby certify that the foregoing proceedings, hearing held before Officer Lloyd was reported by me on 9/14/16 and I Lacey C. Scott read this transcript and that I attest that this transcript is a true and accurate record of the proceeding.

